NCMA Boston Chapter
58th Annual March Workshop
Report from the Section 809 Panel

Session 2, 9:35 – 11:00 AM
Dave Drabkin, Charlie Williams, Darryl Scott
What is the Section 809 Panel?

- Congressionally mandated (FY16 NDAA), independent commission tasked with streamlining and improving defense acquisition process
- 16 commissioners who are senior marketplace and government leaders with more than 300 years of collective experience
- A catalyst for restoring agility and simplicity to defense acquisition through bold, simple, and effective solutions
- Focused on creating a modern, agile defense acquisition process that provides warfighters what they need, when they need it
Panel Reports

- **Interim Report**: May 2017
- **Vol. I Report**: Jan 2018
- **Vol. II Report**: Jul 2018
- **Vol. III Report**: Jan 2019
- **Roadmap**: Feb 2019

**Panel Reports**

- **BOLD.**
- **SIMPLE.**
- **EFFECTIVE.**

- 5 recommendations
- 3 statutory changes enacted in FY18 NDAA

- Addressed wide range of acquisition topics
- 24 recommendations
- 7 statutory changes enacted in FY19 NDAA

- Introduced portfolio management concept
- 10 recommendations
- 1 statutory change enacted in FY19 NDAA

- Fully describes dynamic marketplace
- 59 recommendations
- Statutory changes pending

- Portrays vision for the Defense Acquisition System
- Summarizes the Panel's 98 recommendations
Defense Acquisition Needs to Adapt at the Speed of a Changing World

- The United States’ ability to maintain technological, military, and economic superiority is being challenged by near-peer competitors and nonstate actors that are rapidly gaining on traditional U.S. advantages.

- Suffocating bureaucratic requirements are frequently prioritized over mission effectiveness.
  - Acquisition is too slow to keep pace with today’s rapidly changing technological environment
  - DoD is an unattractive customer to firms with innovative solutions
  - Getting capability to the warfighter takes too long

- The Panel envisions a modern Defense Acquisition System on a war footing that enables DoD to rapidly buy technologically superior capability for warfighters inside the turn of adversaries.
The Section 809 Panel’s Vision for Transforming Defense Acquisition
Roadmap to Success

Recommendations to Revolutionize How DoD Conducts Business

LEVERAGE THE DYNAMIC MARKETPLACE
- Implement the Dynamic Marketplace Framework
- Simplify Commercial Buying
- Revise DoD’s Socioeconomic Mission
- Communicate with Industry
- Clarify Use of Other Transaction Agreements

ALLOCATE RESOURCES EFFECTIVELY
- Institute Portfolio Management
- Allocate Budgetary Resources Effectively

ENABLE THE WORKFORCE
- Reform Workforce Development
- Improve Use of Data for Decision Making
- Support Research & Reform

SIMPLIFY ACQUISITION
- Revise Processes to Value Time & Put Mission First
- Update Adjudicative Processes
- Simplify Contracting
- Simplify Acquisition of Information Technology
- Clarify Services Policies
- Improve & Focus Oversight
- Simplify Title 10
Adapt at the Speed of a Changing World

- Promote in all we do:
  - Competition
  - Transparency
  - Integrity

- Deliver capability/innovation to the warfighter inside the turn of near-peer competitors and nonstate actors

- Move DoD to a war footing – mission first

- Value time

- Eliminate Barriers - Buy the way buyers and sellers do business
Leverage the Dynamic Marketplace

- Implement the Dynamic Marketplace Framework
- Simplify Commercial Buying
- Revise DoD’s Socio-economic Mission
- Communicate with Industry
- Clarify the use of Other Transaction Agreements
Allocate Resources Effectively

- Institute Portfolio Management
- Allocate Budgetary Resources Effectively
Enable the Workforce

- Reform Workforce Development
- Improve Use of Data for Decision Making
- Support Research and Reform
Simplify Acquisition

- Revise Processes to Value Time & Put Mission First
- Update Adjudicative Processes
- Simplify Contracting
- Simplify the Acquisition of Information Technology
- Clarify Services Policy
- Improve & Focus Oversight
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Dynamic Marketplace Framework

A radically simplified way of interacting with the private sector and contracting to develop defense-unique items

- Readily Available
- Readily Available with Customization
- Defense-unique
Dynamic Marketplace Framework: Readily Available

- No customization
- Rapid delivery
- Mostly products, some services
- Transparent market-based pricing, terms, and competition
- Typically multiple sources
- Limited procurement laws/policies apply
- Simplified procedures
Dynamic Marketplace Framework: Readily Available with Customization

- Customized using common, commercial processes
- Competitive solicitations may be needed
- Typically multiple sources
- Products, most DoD services
- Pricing from quotes
- Limited procurement laws/policies apply
- Simplified procedures
- No cost type contracts
Dynamic Marketplace Framework: Defense-unique Development

- Development financed by DoD
- DoD can dictate terms
- Competition limited or nonexistent
- Pricing based on development costs
- Products, few services
- Reduced compliance burdens and process redundancies
- New rapid acquisition authorities fully implemented with empowered users
The Way Ahead

- Reports are done but work continues
- Panel will advocate for implementation of its recommendations with Congress, DoD, and other stakeholders
- Reforming culture is the beginning, end, and center of defense acquisition reform
- Culture change must be led from the top BUT…
  ...anyone can be a change champion and we need you!
Learn more on our website

www.section809panel.org

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